

Last name: Pidault
First name: Patrick
Date of birth: 16/08/57
Nationality: French
Status: Married
Education:

<i>Institution (Dates : début – fin)</i>	<i>Diplomas:</i>
Free candidate (1991)	Graduate Chartered Accountant (CPA)
Institut Technique de Banque (ITB) (1989)	Graduate from the Technical Banking School
HEC: Ecole des Hautes Etudes Commerciales (1981)	Graduate from HEC Paris

Languages: (1 - excellent ; 5 - notions)

<i>Language</i>	<i>Reading</i>	<i>Speaking</i>	<i>Writing</i>
French	mother tongue		
English	C1	B2	B2
German	A2	A2	A1

Other skills:

- Computer literacy: Microsoft Office, MS Project, MS Visio
- Good knowledge of ERP from SAGE and ERP E-OLE (Groupe E-SUD)
- Delivery of training (accountancy) at AFCA (Association for Vocational Training of African Executives)

Present position: independent consultant since 1993

Main qualifications:

- Strong experience in financial and organizational audits of development projects & public institutions: legal and contractual audits, private and public sectors (auditor/deputy director from 1983 to 1992 in a firm member of Grant Thornton International network); Specific experience in EC Pillar Assessments.
- Strong experience in support to the management of EU projects, support to NAO and the projects MIS (planning, budget & finance management, monitoring, filing & archiving system); implementation of accounting software; design of manuals of administrative, accounting and financial procedures, notably for numerous EU funded projects & PEs; support to financial reporting and auditing.
- Strong experience in public finance management (PFM); support to different PFM reform programmes; elaboration and implementation of Mid-Term Expenditure Framework (MTEF) & budgetary control; good knowledge in PEFA (Public Expenditure & Financial Accountability) evaluation & Public Expenditure Review; good knowledge of IFMIS.
- Excellent knowledge of EDF modalities in budget support (general/sector), mainly in Africa. Review of conditionality for implementation of budget support, in particular for the management of public finances.
- Good knowledge and experience in identification/formulation & monitoring/evaluation of EU Programmes/Projects;
- Excellent knowledge of LFA & PCM, EDF procedures (PRAG, Guide for implementation of PEs) and different EU Guidelines for Aid delivery along the Project Cycle Management; Excellent knowledge of international procurement standards (EU and WB regulations); strong experience in tendering process and procurement procedures (preparation of ToRs and tender dossiers) in conformity with the PRAG; Strong experience in capacity building of public authorities; training in the fields of project management (including financial management), programming and EDF procedures, organizational/public administration and public financial management;
- Coordination and enhancement of dialogue with donors, Government representatives, stakeholders, actors from civil society acquired through the implementation of various assignments;
- Proven experience in various sectors: governance/justice, poverty alleviation, health, education, agriculture, transport, etc;
- Excellent analysis and writing skills.

Professional experience:

Countries	Years	Countries	Years
Nigeria	2018	Vietnam	2009, 2008, 2007, 2006
Cambodia	2017	Liberia	2008
Indonesia	2016	Togo	2020, 2019, 2018, 2013, 2007, 1999
Djibouti	2014	Algeria	2007
Senegal	2014	CAR	2005, 2004, 1999, 1998
Burundi	2013	Niger	2017, 2004, 2003
Botswana	2012	Mali	2004, 2003
Ivory Coast	2021, 2019, 2012, 2011, 2010, 2008, 2007	Mauritania	2003
Ethiopia	2011	Ghana	2003
Benin	2011	Madagascar	2003, 2002
East Timor	2010	Cameroon	2001, 2000, 1998, 1996, 1995, 1982-1992
Solomon Islands	2010, 2009	Mauritius	1996
Morocco	2010, 2009	Seychelles	1996
Burkina Faso	2018, 2016, 2015, 2008, 2006, 2004, 2003	Guinea Bissau	1994, 1993

Professional record:

Dates	Place	Donor/Company	Position	Description & Reference person
02/2021-06/2021	Ivory Coast	UE/ADE-B&S Europe	▪ Evaluation Expert, TL	<p>• Final evaluation of the Development and Good Governance Contract</p> <p>The budget support programme (2016-2020, EUR 89,3 millions) aims at supporting the Ivory Coast Government to attain its objectives of strengthening governance and relieving poverty, in line with the National Development Plan (PND 2016-2020). The support programme is designed to support policy reforms and institutional strengthening and more specifically:</p> <ul style="list-style-type: none"> • good economic governance, notably enhanced domestic revenue mobilisation and expenditure quality; • employment, especially for youth, as well as vocational training; • justice (quality, transparency and access for the most vulnerable people); • civil state. <p>The evaluation, carried out by five experts, follows the standard evaluation methodology of DAC-OECD, which combines an evaluation framework articulated through five analysis levels and a three-steps approach. The final evaluation will provide the decision-makers with sufficient information notably to:</p> <ul style="list-style-type: none"> • make an overall independent assessment about the performance of the programme, paying particular attention to the results of the programme actions against its objectives; • identify key lessons and propose relevant recommendations for future results-based programmes. <p>Reference person: Anne.JOSEPH@eeas.europa.eu</p>
09/2019 -	Togo	EU/B&S Europe	▪ EC Pillar Assessment Expert	<p>Mission of Long Term Technical Assistance to support the West African Development Bank</p> <p>The main objective of the programme is to support capacity building and institutional reforms at the WADB with respect to financial management and accounting, procurement, audit and internal control procedures (Pillars compliance). The long-term technical assistance will have to: (i) accompany the WADB in its process of continuous improvement of its capacities in order to be eligible for the indirect management of EU funding; (ii) support the WADB in mobilising funding for the implementation of activities related to capacity building needs; (iii) strengthen the WADB's co-operation with the EU in order to access loan / grant mixes that could contribute to the Bank's operational objectives.</p> <p>Reference person: adama.millogo@eeas.europa.eu</p>
03/2020	Morocco	MCC/GOPA	▪ Control quality Expert	<p>Home-based support mission to perform a quality control of administrative and financial management procedures (QAR) and quarterly plans for 15 projects funded under the Charaka Fund</p> <p>The Millennium Challenge Account-Morocco Agency (MCA-Morocco) is a public body in charge of implementing the Compact II. GOPA mbH/AFCI Consultants Maroc was recruited to support the MCA-Morocco Agency in the management, monitoring and closure of the Charaka Fund activities. The mission objective is to carry out, for the 15 projects funded by the Charaka Fund, a quality control of the draft quarterly forward budgetary plans elaborated for Q2 2020 ; of the draft Quality Assurance Register (QAR) being made.</p> <p>Reference person: javor.alexandrov@gopa.de</p>
10/2019	Ivory Coast	EU/AARC-IBF	▪ PFM Expert	<p>Review of performance indicators for the EU Good Governance and Development Contract</p> <p>Reference person: mouhamadou-mody.DIOP@eeas.europa.eu</p>
09-10/2018	Nigeria, Togo, Burkina-Faso	EU/AECOM	▪ Chartered Accountant Auditor	<p>Formulation Mission of Support ECOWAS to implement institutional reforms and manage European Development Funds (EDF)</p> <p>The specific objective of this assignment is to prepare all necessary elements of an Action Document - including Technical and Administrative Provisions (TAPs), and in accordance with the EU formats for standalone projects implemented by DEVCO under the 11th EDF - to implement a project covering institutional reforms, and implementation, steering and monitoring of the RIP under the 11th EDF Regional Indicative Programme.</p> <p>Reference person: enobong-imoh.moma@eeas.europa.eu</p>

04-05/2018	Togo	EU/AECOM	<ul style="list-style-type: none"> Chartered Accountant Auditor 	<p>Diagnosis of the institutional capacity building needs for the different departments of the EBID and WADB involved in the implementation process of European funding with a view to the EU External Investment Plan (EIP)</p> <p>On the basis of these diagnoses, elaborate a tender dossier for the TA to be recruited under the Institutional Support Project for each Bank to better fulfil its functions of management and monitoring of European aid, aiming at facilitating the process for BIDD and BOAD to successfully achieve EC Pillars compliance.</p> <p>Reference person: andrea.leone@eeas.europa.eu</p>
03-04/2018	Burkina-Faso Nigeria	EU/AECOM	<ul style="list-style-type: none"> Chartered Accountant / EDF Expert 	<p>Support to prepare a tender dossier for the TA to be recruited under the Programme d'Appui à la Transition Fiscale (PATF) - RIP EDF XI, West Africa</p> <p>The PATF is to last 60 months and will be implemented through indirect management with the two Commissions of ECOWAS and WAEMU, including a service contract and a direct subvention to OECD. The total budget of the programme amounts to EUR 10 millions.</p> <p>Reference person: thomas.huyghebaert@eeas.europa.eu</p>
10-11/2017	Cambodia	EU/NIRAS	<ul style="list-style-type: none"> PFM Expert 	<p>Support to design a realistic training plan for the key individuals in the Financial Officers of the Budget Entities in MAFF Line Departments and Provincial Departments of Agriculture, Forestry and Fisheries based on a detailed assessment of their Financial Management skills relative to the accountancy and finance procedures introduced by the PFM Reform.</p> <p>Reference persons: aymeric.roussel@eeas.europa.eu; javier.castillo-alvarez@eeas.europa.eu</p>
05-09/2017	Niger	EU/COWI-WYG	<ul style="list-style-type: none"> PFM Expert 	<p>Legal and institutional support to design the « Fonds d'Investissement pour la Sécurité Alimentaire et Nutritionnelle » (FISAN) and the performance contracts aiming at financing the public services of the agricultural sector.</p> <p>Phase 1: Two feasibility studies, namely: Propose the most appropriate institutional solution to formalize the steering and management structure, as well as the Facilities 1 (Financing) and 3 (Consulting) of the FISAN; Elaborate the performance contracts (templates) regarding the 4 following areas: i) Support & advice, ii) Public enterprises (CAIMA & OPVN), iii) Producers' organizations, iv) Banks/microfinance system.</p> <p>Phase 2: Support to facilitate the technical validation of the legal/administrative and operational documents enabling the implementation of the FISAN and related performance contracts;</p> <p>Phase 3: Support to the negotiation of performance contracts with: RECA/CRA (Chambres d'Agriculture), OF (producers' organizations), Banks/microfinance and SOEs (CAIMA & OPVN).</p> <p>Reference person: agnes.duband@eeas.europa.eu</p>
06-07/2016	Burkina-Faso	EU/ICE-RaL	<ul style="list-style-type: none"> EDF Expert 	<p>Formulation mission for the « Programme d'Appui à la Politique Sectorielle Santé II » (PAPS II, 84 MEUR, FED XI) including a Sector Reform Contract 70 MEUR & Institutional Support 14 MEUR.</p> <p>Reference person: bart.callewaert@eeas.europa.eu</p>
03-05/2016	Indonesia	EU/EUNIDA (France Expertise / GIZ)	<ul style="list-style-type: none"> Chartered Accountant Auditor 	<p>Design of a Road Map Strategy to comply with EC pillar requirements to the Corporate Affairs Systems of the ASEAN Coordinating Centre for Humanitarian Assistance on disaster management (AHA Centre).</p> <p>Reference person: muamar.vebry@eeas.europa.eu</p>
01-02/2016	Indonesia	EU/EUNIDA (France Expertise / GIZ)	<ul style="list-style-type: none"> Chartered Accountant Auditor 	<p>Internal audit / diagnosis to the Corporate Affairs Systems of the ASEAN Coordinating Centre for Humanitarian Assistance on Disaster Management (AHA Centre), inter-governmental body established in November 2011 and located in Jakarta in conformity with the ASEAN Community's commitment stipulated in the ASEAN Agreement on Disaster Management and Emergency Response (AADMER) entered into force on 24 December 2009.</p> <p>Reference person: muamar.vebry@eeas.europa.eu</p>
07-08/2015	Burkina	EU/ADE	<ul style="list-style-type: none"> Chartered Accountant / Auditor, TL 	<p>Support the RAO Support Unit to the WAEMU Commission to elaborate a Manual of procedures aimed to effectively manage the programmes and projects funded under the EDF</p> <p>Reference person: firmin-gerard.ouedraogo@eeas.europa.eu</p>

10-12/2014	Djibouti	EU/ICE	▪ Capacity Building Expert	Support to the implementation of the Djibouti–EU cooperation: Diagnosis of the institutional capacity Expected results: A situation/diagnosis of the institutional capacity building needs for the different departments and agencies involved in the implementation process of European funding in Djibouti; A situation/diagnosis of the capacities of the NAO support services and their institutional capacity support needs; Reference person: iulia.petrecchia@eeas.europa.eu
01-02/2014	Senegal	LUXDEV Sofreco	/ ▪ Organizational & quality control Expert	Organizational diagnosis (planning, budget & finance management, monitoring & evaluation), risk mitigation plan and a capacity building plan for all bodies in charge of implementing the sector programmes of the PIC III (cooperator indicative programme 2012–2016, 46 MEUR) at central level and in the region of Louga. PIC III is to be implemented through programme approach (no longer project approach) and the national implementation modalities and procedures will be used throughout the programme execution. Reference person: yann.nachtman@luxdev.lu ; cvijeta.jekic@sofreco.com
07-12/2013 & 02-07/2014	Togo	EU/ACE	▪ EDF Expert	«Technical Assistance to support the NAO Support Unit (EDF) in Togo. Mission carried out through two phases Phase 1 of 6 months under PE1, followed by Phase 2 of 4 months under PE2 (confirmed and extended to 6 months). Reference person: beatrice.ndarugirire@eeas.europa.eu
03/2013	Togo	EU/ADE	▪ EDF Expert	« Support to NAO Support Unit: management & steering » Project: « rescue » mission to elaborate the Manual of procedures. Replacement of the current expert to carry out the capacity building activities. Reference person: beatrice.ndarugirire@eeas.europa.eu
01/2013	Burundi	EU/POHL	▪ EDF Expert	Formulation mission for the EU GBS programme in Burundi (institutional support part), « Facilité d'Appui Budgétaire et de Renforcement Institutionnel pour la Croissance Economique » (FABRICE, 44.125 MEUR) Reference person: jurgen.heimann@eeas.europa.eu
11/2012	Nigeria	EU/POHL	▪ EDF expert	Formulation Mission for the EU programme of support to ECOWAS capacity building under the 10 EDF National Indicative Plan. Reference person: ilinca.balan@eeas.europa.eu
08-09/2012	Botswana	EU/ADE	▪ Evaluation expert	Final evaluation of the Capacity Building for Regional Integration (CBRI; n°9 ACP SAD 015; 12,5 MEUR) programme. Reference person : manfred.brandt@eeas.europa.eu
Phase 1: 01/2012-03/2012; Phase 2: 04/2012-06/2012	Ivory Coast	EU/GIZ	▪ PFM Expert	Technical Assistant to support and advise the MoEF. Expertise to support PFM reforms, more specifically to support the preparation of the implementation of the "Support to Governance Programme" (PAG), part of the AWP 2011, and ensure the consistency of the ongoing PFM reforms in line with UEMOA requirements PHASE II Follow-up of PFM reforms in Ivory Coast and assessing eligibility criteria (4 conditions) for budget support programme; Formulation of a General Budget Support Programme (State Building Contract, 115,4 MEUR): drafting AF & its annexes, indicators & TAPs; Support to implement the coordination framework for Official Development Assistance (ODA); support to coordinate the PFM sector donors workgroup. Support to the workshop to finalize the sector MTEF of 8 line ministries. ToRs for an institutional & organizational audit of the « Fonds Interprofessionnel pour la Recherche et le Conseil Agricoles » (FIRCA). Reference person : carl.daspect@eeas.europa.eu
10/2011-12/2011	Ivory Coast	EU/ECO	ODA & State/Donors Dialogue Expert (TL)	« Support to implement the PFM Reform Plan » Project: Support to the MoEF to propose new modalities for coordination and management of Official Development Assistance (ODA): Reference person: carl.daspect@eeas.europa.eu

08/11	Ethiopia	EU/Human Dynamics	EDF Expert	procedures	Technical assistance for strengthening the federal justice organs professionals training centre (JOPTC) Training and on-the-job training in EDF procedures for the management of programme estimates; Support for drafting the first PE; Advice on the implementation of the 1st operational PE. Reference person: doerthe.wacker@eeas.europa.eu
11/10-05/11	Benin	EU/DFC	PFM Expert		Support to the Reform Management Unit (UGR) to implement the ""Programme d'Appui Conjoint à la Bonne Gouvernance en matière de Finances Publiques et de Statistiques" (PAC), 10 th EDF Reference person: sandrine.pierloz@ec.europa.eu ; adjahimaurice@yahoo.fr
08/10	East Timor	EU/CARDNO	Consulting		Support to implement SARA accounting software at the NAO (Technical Cooperation Facility) and RDP III (Rura Development Project): installation, codification and training. Preparation of RoE n°1 for TCF PE1 and for RDP PE1. Reference person: clemens.potocki@ec.europa.eu ; naofinance@mof.gov.tl
06/10	Ivory Coast	EU/IBF	Team Leader		Financial and organizational study of the Directorate of Pharmacy and Medication (DPM), the National Public Health Laboratory (LNSP) & the National Public Health Pharmacy (PSP) in Ivory Coast in a view to enhance drugs regulation and availability of Generic Essential Drugs (MEG) at all levels of the health pyramid Reference person: francesca.malaguti@ec.europa.eu
05/10	Solomon Islands	EU/Consulting	Consulting		Assist the NAO SU in the implementation of SARA accounting software to improve the effectiveness and efficiency of the management of PEs at the NAO Support Unit. Support to implement SARA accounting software at the RAMP and NSA Projects Reference person: psplanning@planning.gov.sb
04/10	Solomon Islands	EU/SOFRECO	Consulting		Support to the NAO SU to prepare TVET Project's Programme Estimate # 1 and the Terms of Reference for a Financial Audit in the Ministry of Education Reference person: psplanning@planning.gov.sb
11/09, 01/10, 03/10	Morocco	EU/ECO-R&L	Evaluation Expert		Final evaluation of " Sector Support Programme to eradication of insalubrious housing in Morocco" (Sector Budget Support amounted to 90 MEUR): the overall objective of the evaluation is the assessment of the appropriateness effectiveness and efficiency of the programme with regard to its purpose, objectives and expected results. Reference persons: andrea.vera@ec.europa.eu
10/09, 02/10	Solomon Islands	EU/SOFRECO	Consulting		Support to the NAO Office (4 sections: Programming, Finance & Contract, Monitoring & Evaluation, Office Management). Training on EDF procedures to staff from Ministry of Development Planning & Aid Coordination, NAC SU, EU-funded projects' staff and line ministries Reference person: psplanning@planning.gov.sb
10-11/08	Burkina	EU/ECO-R&L	Team Leader		Support to elaborate the sectoral policy of justice (basis for sector Programme & sectoral MTEF) and organizational audit of the Chancellery (Ministry of Justice). Reference person: Marie-Noelle.GRELL @ec.europa.eu
02-06/09 01-07/08 ; 03-07/07 ; 03-05-06 ; 08/06	Vietnam	EU/SOFRECO	Consultant (Finance Key Expert)		Implementation of a Management Information System (software & manual of procedures) for "Institutional Support Project to Vietnam" (National Assembly and Ministry of Justice). Training for PTF staff on EC PRAG (both contract procedures & PE). Support to design the Overall & First Annual Work Plan & Budget. Elaborate project Management Information System (Manual of procedures for human resources, procurement, budgeting, accounting, reporting...). Acquisition and implementation of suitable accounting software. Enhance coordination with partners and the four project's components (ONA, MoJ, Supreme People's Court, Supreme People's Procuracy). Provide on-the-job-training to the project management staff and capacity building for the components' local staff. Support to establish Work Plans & Budget Estimates Six-month internal audit; elaboration of six-month financial reports Reference person: Jean-Pierre.BARDOUL@ec.europa.eu

06/08	Liberia	EU/ECO-R&L	Team Leader	Financial audit of 2 Programme Estimates of the ECD. (Community-based Rehabilitation Component & Long Term Technical Assistance to the General Auditing Commission). Reference person: Marijo.PETER-ZEEBERGH@ec.europa.eu
04-05/08	Ivory Coast	EU/ECO-R&L	Team Leader	Financial audit of 19 Programme Estimates of the ECD. (rural development, education, pharmacy, Budget Support to the Revival of Economy Programme) Reconstitution of financial flows for the Structural Adjustment Support Programme, 1998-2008 period. Reference person: Marijo.PETER-ZEEBERGH@ec.europa.eu
11-12/2007	Togo	Cabinet IIC	Team Leader	Financial audit of OTP (FY 2001) ; Audit of all the operations posted in the OTP account kept in the IFG accounting books (the phosphate sector was managed through the society IFG during the period from 2002 to 2007). Reference person: Nathalie BITHO ; iicsarl@yahoo.fr
05-06/07	Ivory Coast	EU/ECO-R&L	Team Leader	Financial audit of 16 Programme Estimates of the ECD (8 dedicated to rural development, 4 to politics and governance and another 4 to economics: Support to National Authorizing Office. Reference person: Marijo.PETER-ZEEBERGH@ec.europa.eu
01-02/2007	Togo	AFD/ Pool GLG-IIC	Consultant	Financial audit of SOTOCO (over 3 years); Analytical study of costs for the "Strategy of sector reform of the cotton sector in Togo: Audit of debts and receivables with all their suppliers and clients of SOCOTO; organizational diagnostic; recommendations and proposal of institutional reform. Reference person: Nathalie BITHO ; iicsarl@yahoo.fr
01-04/2007 (3 phases)	à Algeria	EU/Instituto de la Calidad	Consultant	Identification and Formulation Support programme: sector policy in favor of SMEs and command of Information and Communications Technologies (ITC). Analysis of the support modalities; project approach versus sector budget support to assess the opportunity of a budget sector approach in Algeria. Reference person: Solange.KLASSEN@ec.europa.eu
04/2006	Burkina Faso	EU/PROMAN	PFM expert	Public finances/capacity building at national level: Support to Reinforcement of the National Administration in the field of public investments. Redaction of the Manual of Procedures as main support to the sector Ministries; in particular, support to the Ministry of Finances and of Budget in their task of proposing budgetary commitments. Reference person: Christian PLATTEAU ; cplatteau@proman.lu
02-06/2005	Republic of Central Africa	EU/SOFRECO	PFM expert	Public finances / capacity building at national level: Delivery of specific training to about 100 tax agents: OHADA accounting system. Drafting of Manual of procedures for OHADA accounting system.
09-10/2004	Niger	BAD/SOFRECO	Team Leader	Implementation of an administrative, accounting and financial system (software and manual of procedures) within the Support Programme for Agricultural Development in Zinder Region (PADAZ) Elaboration of a project Management Information System (human resources, procurement, budgeting, accounting, reporting, ...). Development of a generic financial management structure and human resources plan ; Implement procurement manual and develop logistics management system ; Standardization of accounting and reporting requirements Provide on-the-job-training and capacity building at regional level (WB/DAB procurement and financial procedures).
08/2004 02/2005 09/2005	Republic of Central Africa	EU/Conseil Santé	Consultant	Support Programme in Organization and Management, Support project to the Health Sector Support to the closing of Programme Estimates. Follow up of recommendations of the audit, of the implementation of FED procedures for management project; support and advice given to the staff for a more rigorous management.
03-04/2004	Burkina Faso	Pool of donors/ SOFRECO	Organisational Auditor	Organizational audit and Evaluation of the Permanent Inter States Committee to Fight Droughts in Sahel (CILSS, Phase II): audit and evaluation over a 10 year period. Current planning up to 2015. Review of the organizational chart, betterment of procedures. Action Plans and Budgets established; proposal of change from project approach to budget support. Mapping for the implementation of planned reforms in the retained proposal.

02-03/2004	Republic of Central Africa	EU/Conseil Santé	Consultant	Support in organization and management of a support project in the health sector. After completion and adaptation to the project, implementation and training of staff on the Manual of FED procedures elaborated by the ONF (Support Dept. for administrative, budgetary, accounting and finance procedures + IT management + management of Programme Estimates) [REGIE 2000 equipment] took place. Technical support for the elaboration of RCA's application to the Global Funds to fight against AIDS, tuberculosis and malaria.
11/2003-03-04/2004	Burkina Faso, Niger, Mali	Pool of donors/SOFRECO	Organisational Auditor	Phase I (2003): Organizational Audit and decennial Evaluation of the Permanent Interstates Committee for Drought Control in the Sahel (CILSS). Phase II (2004): CILSS Framework in 2015, WP & CE, implementation planning of reforms according to the chosen scenario.
09-10/2003	Mauritania	EU/SOFRECO	Team Leader	Budget Support Programme: Audit & general review of the Support Community Programme for Food Security (PASCA). Control of procedures and accounts at a) the Commissariat à la Sécurité Alimentaire (CSA), b) the Agence d'Exécution de Micro-Projets (AEMP), c) the Observatoire de la Sécurité Alimentaire (OSA) and d) the Stock National de Sécurité Alimentaire (SNSA).
08/2003	Ghana	EU/SOFRECO	Evaluation expert	Mid-term Evaluation of the Cocoa Sector Support Programme (CSSP). The main feature of the Programme (10.28 MEUR; 5 components to be implemented over a period of four years) was to increase the national productivity and production of cocoa by increasing: average yields of all cocoa farmers, total hectareage of cocoa and national sustainable cocoa production.
01-03/2003	Madagascar	EU/SOFRECO	PFM expert	Public finances: budget support, audit of external debt of the state / PABU 2002 within the larger frame of CSLP (Strategic Frame to Fight Poverty) with the support of the World Bank.
07-08/2002	Madagascar	EU/SOFRECO	PFM expert	Public finances: budget support, Audit PASA 98. The mission was to evaluate and compare the public finance procedures, whether it was operational budget, investment budget on own resources or investment budgets, in conformity with the procedures of the donor.
05/2001	Cameroon	AFD/Cabinet Riquier	Team Leader	Audit of the network of Self-managed Rural Savings and Credit Funds and of the stakeholders of the Decentralised Rural Credit Project. Design of a guide on micro-finance auditing
05/2000	Cameroon	IDA/Cabinet Riquier	Team Leader	Support to the Transport Sector Programme : Definition and implementation of work programmes and annual budgets Definition of work programmes and annual budgets, cash budgets, follow-up tables (performance indicators, budget control). Detailed budget & work plan; develop a credible financial management system to meet international standards.
11-12/1999	Togo	EU/SOFRECO	Team Leader	Audit of expenditure financed by Stabex 1990 (Stabex = Export earnings stabilization system) Support to the 1997 State budget (health/education)
06-07/1999	Republic of Central Africa	EU/FINORG	Team Leader	Organizational, accounting and financial audit of the Board Regulating the Marketing, Control and Packaging of Agricultural Produce. Directly in charge of the components "analysis of procedures », « analysis of accounts » and « definition of budget estimates". Strengths to be reinforced and weaknesses remedied. Recommendations to address organizational, financial and human resources issues, and to enhance management information system.
10-12/1998	Cameroon	EU/AFD/2AC	PFM expert	Audit and inventory of the interior debt of the State (public finance): Directly in charge of the phase: study and analysis of the expenditure and control procedures of the State Budget
06-07/1998	Republic of Central Africa	EU/FINORG	Senior Auditor	Organizational, accounting and financial audit of the Roads Agency: Strengths to be reinforced and weaknesses remedied. Recommendations to address organizational, financial and human resources issues, and to enhance management information system.

11-12 /1996	Mauritius, Seychelles	EU/FINORG	Senior Auditor	Financial audit of the Tourism Development Project: Analysis of procedures and recommendations. Strengths to be reinforced and weaknesses remedied Recommendations to address organizational, financial and human resources issues, and to enhance management information system.
03-05 /1996	Cameroon	EU/Cabinet ACMS	Team Leader	Organizational, strategic and financial auditing of the Coffee and Cocoa National Board: Strengths to be reinforced and weaknesses remedied. Recommendations to address organizational, financial and human resources issues, and to enhance management information system. Auditing of the accounts, focused on the analysis of stabilization accounts.
05-06 /1995	Cameroon	WB/Cabinet ACMS	Team Leader	Financial audit of the National Project of Agricultural Extension and Training: Edition of amended accounts, including auditors' corrections and presentation of the accounts according to norms the AF3 of the World Bank. Standardize accounting and reporting requirements to enhance transparency
09/1993 04/1994	Guinea Bissau	EU / AFD / FINORG	Team Leader	Audit and reorganization of the accounting system of a rural development project: complete reconstitution of project's accounts over the past 5 years. Strengths to be reinforced and weaknesses remedied. Recommendations to improve the financial management system.
1983 1992	- Cameroon	EXCO-France Group (GTI network)	Deputy Director, Audit / Team Leader Dept.	Numerous missions on administrative organization and accounts auditing, establishment of balance sheets, accounts consolidation. Clients are mainly subsidiary of international groups (Bouygues, GTM, Total, P�echiney, Cr�edit Lyonnais, UAP, etc.) and SME/SMIs
1982	Cameroon (Douala)	French Ministry of Cooperation	Volunteer, National Service	Support to the Ministry of Economy and Finance (expertise with OCAM accounting system; control of annual statistics and fiscal declarations of companies)