

Curriculum Vitae

Proposed role in the project	Project Director
Family name	TOURRES
First names	Eric
Date of birth	25 July 1956
Nationality and Citizenship	French

Education:

Institution	Date from	Date to	Degree(s) or diploma(s) obtained
CERIS-U.L.B. Brussels – Université Jean Monnet Paris XI (A)	1999	2003	Master's Degree in International Politics
ISARA, Lyon, France (B)	1976	1979	Master's Degree (Engineer) in Agricultural Economic Sciences

Language skills: Indicate competence on a scale from A1 to C2 *

Language	Reading	Speaking	Writing
English	C2	C2	C2
French	C2	C2	C2
Bahasa Indonesia	A2	B1	-

Membership of professional bodies: European Evaluation Society (EES) until 2016, Former Chairperson and Member of FEACO (European Federation of Management Consultant) - European 2005-2020

Other skills: Further Education: *Advanced Diploma in Effective Electoral Assistance*, Italian Institute for International Political Studies – Milan, Italy, 12/2011, *Hostile Environment Awareness Training* – 23 March 2019 from HET ltd - Certificate Number 22365 (C), Full Computer literacy

Present position: Independent consultant, associate of NTU

Years within the firm: N/A

Key qualifications: (Relevant to the project)

Qualifications and skills	
<i>University degree in Mgmt, Bus Admin, Public Admin, Finance, Economics, International Relations or a related field</i>	Master of Arts in International Politics – (Magna Cum Laude), CERIS-U.L.B. Brussels – Université Jean Monnet Paris XI, 1999/2002. Advanced Diploma in Effective Electoral Assistance (ISPI 2012)
<i>Excellent command (level CII English)</i>	Fluent in English, working primarily in English , drafting documents, reports and briefs in English at international standards level for over 25 years including within the EU Commission
<i>Knowledge of EU institutions and policies</i>	Extensive knowledge of EU policies and institutions: Served as EC services & EC staff for 8 years (Ref 16,17). Project Director on programmes funded through DEVCO-EuropeAid, EIDHR, IfS/Instrument contribution to Peace & Stability (IcPS), Services for FPI & EEAS.
<i>Organisational skills; planning, evaluating and problem-solving skills</i>	Strong organisational, planning, evaluation & problem-solving skills. 15 years professional experience as Project Director for multiple programmes, including various FWCs. 5 years as Desk Officer for Vietnam (& Laos) EC-External Economic Relations North-South-Asia Division
<i>Ability to work in a multi-cultural environment</i>	Has always worked with and managed multi-cultural teams, working worldwide . Worked in the EC for 8 eight years. Managed multi-cultural team for most of his career
<i>Ability to meet tight deadlines and operate under stress situations</i>	Has participated in international/bilateral negotiations while working with EU. Has carried 21 EOM/EAT between 2009 & 2020 (Ref 3-5)
General professional experience	
<i>At least 10 years of post-graduate work experience in the management, implementation and administration of international, preferably large-scale operations in a multi-cultural environment in a similar position</i>	Over 20 years of professional experience in the management and implementation of international large-scale operations: Project Director FWC for support to EU EOMs (Ref 3-5), Multi EU FWC (Ref 6), FWC BENE Lot 7 (Ref 7), EC FWC Lot 5 (Ref 14), Post project evaluations for the United Nations Democracy Fund (Ref 9), Evaluation of positive measures in Human Rights, democracy & conflict prevention in ACP countries 1995 – 1999 (Ref 15), Team Leader for Identification mission for the EU Assistance to the Indonesian Elections (Observation and Technical Assistance) (1999) (Ref 15), Senior Evaluator to Evaluate EU programmes financed by the DG Justice and Internal Affairs between 1995 and 1998 with the framework of Call for Proposal (1999) (Ref 15) Desk Officer of the European Commission for Vietnam (and Laos) (Ref 16)
<i>Experience in a senior management position would be an asset</i>	Extensive experience managing teams including 15+ years as Project Director. Executive Director (2005 to 2020) & Member of the Board (2005 -2016). Project Director FWC for support to EU EOMs (Ref 3-5), EC framework Contract Lot 5 (Ref 14), Post project evaluations for the United Nations Democracy Fund (2010 - 2015) (Ref 9)
Specific professional experience	
<i>Team management experience</i>	Over 20 years of professional experience as TL or Project Director. Exec Director (2005 – 2020) & Member of the Board (2005-2016). Intl. Manager (2000 - 2005) Sema Belgium.
<i>Experience in one or several regions where EU EOMs take place</i>	Fully knowledgeable of all African (sub Saharan), Pacific, Maghreb and middle east countries as well as and Asia (South and south east) countries policies/politics and democratic agendas; Have undertaken a very large number of field missions in these countries.
<i>Mgmt. responsibility (contractual, finance, ops) of projects for Intl Orgs, particularly EU-funded projects, are an asset</i>	Over 15 years of experience as Project Director: Project Director for FWC for support to EU EOMs (Refs 3-5), FWC BENE Lot 7 Governance and Home Affairs (Ref 7) and EC framework Contract Lot 5 (Ref 14). Management Worldwide projects (2005 – 2016) (Ref 3-9)

Specific experience in the region:

Region/ Country	Date from	Date to
Asia, Central Asia and Pacific:	1987	ongoing
Caribbean:	2017	2020
West, East, Central and Southern Africa:	1982	2020
Neighbourhood Countries:	2005	2020
EU Member States:	1982	ongoing
Other:	2005	2020

Professional experience

Date from	Date to	Actual W/Ds	Location	Company & reference person	Position	Description
June 2009	Ongoing		Indonesia	Wawasan PT fburban@wawasan.co.id (Director)	Komisaris	Company created and registered under Indonesian law in 2009 with the aim of fostering a unique pool of knowledge focusing on the promotion of the various aspects of democratic governance, civil society and human rights issues and the assessment of progresses through cutting edge evaluation approaches in Asia and the Pacific; In 2017 the company added <ul style="list-style-type: none"> - Climate Change, and Management of Natural Resources to range of expertise. Climate Change will have a long-lasting imprint and impact of the way countries will be managed and developed throughout this century. It must be integrated in the governance practises and evidence based tools must be provided to sustain this fundamental thinking. - Private Public Partnership (PPP) support to institutions, entities (public and private) with focus to a range of small to medium projects which are of significant impact but do fall in the range of interest of large financing institutions
Aug 2005	Ongoing 2020		Belgium, Indonesia	R&R Research Eric Tourres tourreseric@hotmail.com	Director	Company created in August 2005 (management contract with Transtec until May 2020) Expertise in Electoral Process; Elections Management Cycle including training & observation, Democratic governance and governance issues; humanitarian assistance; Expertise in Monitoring & Evaluation Asia, Africa and the Pacific (Ref 2)
Jan 2017	May 2020	325 (1.48)	Asia, East & West Africa, Southern Neighbourhood	European Commission / Transtec under R&R Research contract Kairi Kasmann Head of Sector FPI/3 kairi.kasmann@ec.europa.eu	Project Director - Lead for the Electoral Process Support	FWC for Support to EU Election Observation Missions - EuropeAid/136781/DH/SER/Multi Lot 1 Election Observation Missions and Election Assessment Team Missions: Timor-Leste, Kosovo, Lebanon, Madagascar, El Salvador (2), Guyana, Mozambique EOMs successfully delivered. Day-to-day management of contract, responsible for delivery of each EOM, monitoring of services delivery & Experts performance; Managing the Quality Assurance System (QMS) & quality control procedures; quality control of outputs & management of Operational Support Team; briefings & debriefings with EC; Supervising closely all logistics, security & administrative requirements to deploy & repatriate the EU EOM in individual contracts. (Ref 3)
Jan 2013	Dec 2016	275 (1.25)		Patrice Lenormand (HoS) (Now at ECHO) 2009 – 2010		FWC for Support to EU Election Observation Missions - EuropeAid/132614/C/SER/multi: Guinea, Madagascar, Tanzania, Afghanistan (EAT), Myanmar EOMs successfully delivered. Day-to-day management of contract, responsible for delivery of each EOM, monitoring of services delivery & Experts performance; Managing Quality Assurance System (QMS) & quality control procedures; quality control of outputs & management of Operational Support Team; briefings & debriefings with EC; Supervising closely all logistics, security & administrative requirements to deploy & repatriate the EU EOM in individual contracts. (Ref 4)
Jan 2009	Dec 2012	375 (1.70)		Georgios Tsitsopoulos (HoS – HoU FPI/5) 2011 – 2019		FWC - Support to Elections Observation Missions - EuropeAid/125666/C/SER/Multi: Malawi, Mozambique, Togo, Burundi, Nigeria, Tanzania, Zambia, Libya (EAT) EOMs successfully delivered. Day-to-day management of contract, responsible for delivery of each EOM, monitoring of services delivery & Experts performance; Managing Quality Assurance System (QMS) & quality control procedures; quality control of outputs & management of Operational Support Team; briefings and debriefings with EC; Supervising closely all logistics, security & admin requirements to deploy & repatriate EU EOM in individual contracts. (Ref 5)
Jan 2009	Dec 2013	220 (1)	Asia, East, West & Central Africa Neighbourhood		Project Director	Multiple Framework contract – EuropeAid/127054/C/SER/multi: 116 specific contracts implemented for a total value of 11.7M€ Lot 7 and 13 Tasks include: leading the framework contract and managing the consortium, supervision of technical backstopping resources; Managing the Performance Monitoring System (Ref 6)
Aug 2005	Dec 2008	180 (.82)	Asia, East, West & Central Africa Neighbourhood		Project Director	FWC BENEf Lot 7 Governance and Home Affairs EuropeAid/119860/C/SV - Leading FWC Management Team, partner input, coordination, supervision of technical backstopping resources; quality control of outputs on individual assignments; Managing the Performance Monitoring System. (Ref 7)
Dec 2008	Jun 2009	15 (.07)	Lebanon		Project Director	Instrument for Stability (IfS): Project Director in EC Lebanon Electoral Assistance project. Strengthening capacity of the Ministry to implement more transparent elections & supporting establishment of Supervisory Commission on the Election Campaign; Support to Computerization of election results system; Assistance with IT equipment/miscellaneous equipment. Managing the project implementation, expert's performance and quality control of outputs. (Ref 8)
Jun 2005	May 2020	1650 (7.5)	Belgium, France, USA, Russia, Australasia, Southern Neighbourhood Sub-Saharan Africa, Central Asia, South East Asia	Transtec under R&R Research contract Eric Tourres tourreseric@hotmail.com Sebastian Fouquet s-fouquet@dfid.gov.uk Mikiko Sawanishi & Roland Rich sawanishi@un.org	Exec Director/ Board Member/ Project Director / Lead M&E Expert / Lead for Transtec PFF	Member of the Board until the acquisition by Civipol (from 2006 and until May 2016); Setting out company strategic approach: Setting target for Business Development as executive Director, Company diversification policy: Development of M&E Practice, Electoral sector support policy, Project Financing Facility (PPF) and other donors (AFD- France , DFID – UK). Exec Director – Lead of Evaluation Practices and Lead M&E Expert; Key Projects: (2018 – 2019) Somalia: Head of TPM services for the UK Government Conflict Security and Stability Fund Somalia; (2017 – 2019) Somalia: Head of Third Party Monitoring (TPM) services contract with UNICEF Somalia; (2014-2018) Somalia: Monitoring and Evaluation of Humanitarian of Somalia Programme (MESH) funded by DFID GBP 3.5 million + extension;(2017); Lead expert for the MEL (Monitoring, Evaluation & Learning) strategic needs analysis of Expertise France; (2010 – 2015) Governance and Human Rights: Project Director for Provision for 80 post project evaluations and 6 cluster evaluations for the United Nations Democracy Fund (UNDEF) for a total budget of 5.619.050 USD. Management of Asia portfolio as Project Director for the following projects; (2015–2018) EU-ASEAN READI Human Rights Facility, € 3.336.560; (2014-2017) EU Public Diplomacy and Outreach Actions in Thailand, €997.000; (2012–2016) Support to the ASEM Dialogue Facility, €2.888.000; (2011-2015) EU-Indonesia Management: Trade Support Programme II, €10.537.664; (2009-

Date from	Date to	Actual W/Ds	Location	Company & reference person	Position	Description
				rolandyrich@gmail.com Hassan Mouatadid (EIB) h.mouatadid@eib.org		2010) Instrument for stability: Aceh Post-Conflict Expert, Indonesia, IFS-RRM/2009/200-719, €380.000; (2012 – 2016) Technical Assistance for the ASEAN Regional Integration Support ARISE; (2005 – 2010) European Technical Assistance (ETV) for Vietnam; EU Public Diplomacy and Outreach Actions in Vietnam. Exec Director, Lead for PFF (Support to blending/ PPP mechanisms (Support to blending/ PPP mechanisms)) - Project Director UPFI Urban Project Financing Facility managed by the AFD (Agence Française de Développement), EIB (European Investment Bank) and UFM (Barcelona) and financed by the EU (DG NEAR). UPFI is the blending facility of DG NEAR (Morocco, Algeria, Tunisia, Egypt, Lebanon, Jordan, Israel); Scoping mission in New Caledonia & the Pacific to identify bankable projects eligible to the Pacific Facility; Signature of PP Agreement with entities in the Dominican Republic and Nigeria. Responsible for the development of the public governance policies and democratic governance practices targeted to ACP countries, Asia, and Middle East (Ref 9)
Oct 2010	Dec 2014	180 (.82)	Libya, Congo, DRC, Mali, Botswana, Mad	ECES Fabio Bargiacchi fabio.bargiacchi@eces.eu	Treasurer & VP of the Board	European Centre for Electoral Support is a European foundation promoting the development of electoral management cycle (electoral processes) in developing countries to support democratic processes . Activities within ECES: Active member of the board with inputs and contributions to ECES sponsored projects and proposals until December 2014. (Ref 10)
Sept 2008	Sept 2012	50 (.23)	Belgium	FEACO Didier.wynrocx@suez.com	Chairperson of FPC-ECIC	FEACO is a non-profit association representing interests of national associations of consultancy firms based in the EU and serves as the focal point for discussions between Industry & EU Institutions (Commission, Parliament, Council, EIB, EBRD) (Ref 11)
Jan 2000	Jun 2020	90 (.41)	Belgium, Asia wide	EIAS Axel.goethals@skynet.be	Member, Treasurer	The European Institute for Asian Studies (EIAS) created in 1992 the first Brussels based policy dialogue think tank focusing exclusively on Asia. Active member (treasurer) of the institute with participation to seminars, workshops (Ref 12)
Jan 2002	Dec 2004	30 (.14)	France	Institut des Etudes Politiques (IEP)	Lecturer	Project Cycle Management (PCM) and Logical Framework techniques for the Master of "Management of Development Policies". The lectures consist of 14 modules of three hours and include courses on all aspects of the PCM (Ref 13)
May 2000	May 2005	1010 (4.59)	Belgium, Russia, Central & Eastern Asia	Sema Belgium & Atos Origin Andre Denis Andre.denis@atosorigin.com	International Business Manager / FWC Project Director	Project Director for EC Framework Contract (AMS 451): Lot 7: The instrument is focusing on the provision of services to the EU for institutional strengthening, human rights and democratisation. Preparation (briefing), monitoring and evaluation of over 30 missions in related fields. Project Director for EC framework Contract Lot 5 (FWC Commission) for Asia: Political, Economic and Social studies in Asia. Aim was to conduct studies and research in the fields in all Asia countries with view of strengthening RELEX and Delegations policy formulation capacity. 15 missions (Ref 14)
Nov 1998	May 2000	330 (1.5)	Belgium, Indonesia	Franklin Advisory Services Antoine Eric De Haulleville dehauleville@fas.com	Consultant, Governance Expert	Development of humanitarian assistance, Electoral assistance, support to democratization process , Good Governance issues (including modernization of the State, parliamentary activities assessment, public administration reform, reform of the judicial, development of local initiatives, emergence of the Civil Society) and Justice and Home Affairs projects/programmes . Development of Evaluation practices (Ref 15)
Jun 1993	Oct 1998	1188 (5.4)	Belgium, Vietnam, Laos, Philippines, Thailand, Cambodia	EU Commission DGI/J/3 - DGIB Pierre Amilhat (retd. Feb/20) Endymion Wilkinson (former HoU & EU Amb to China) Ewp2012@gmail.com	Desk Officer SE Asia Coordinator Horizontal Issues	European Commission - External Economic Relations North-South-Asia Division, Desk Officer Vietnam (and Laos 1993-1995). Coordinator for EC Governance (liaison with ADB). Duties consisted of conceptualisation, design and implementation of development and economic cooperation activities with Vietnam and Laos as well as the lead coordination (focal point) in economic and political dialogue. Preparation of EC- Vietnam Returnees Programme (100 million EUR), Preparation of the first EU-Vietnam Joint Cooperation Strategy (1996-2000); Drafting and negotiation of the EC Vietnam Cooperation agreement (1995) (Ref 16)
Jan 1991	May 1993	550 (2.5)	Belgium, Vietnam, India, Bangladesh, Thailand, Laos, Bhutan	EU Commission DGI/J/3 Emiliano Fossati (Director) Endymion Wilkinson (former HoU & EU Amb to China)	Project Officer for Southeast and south Asia	EC – External Relations Economic Relations North-South – Asia Division, Project Officer for Asia (DGI/J/3) Responsibility over implementation monitoring of a portfolio of 20-25 EU projects in South and South East Asia (Ref 17)
Jan 1987	Dec 1990	650 (2.95)	India, Malawi, Gabon, Cameroon	EU-AHT, Deloitte Touch & Ross, Landell Mills	Independent Consultant	<ul style="list-style-type: none"> India (EU-AHT) Identification of the Kerala Horticultural Programme (Financing approved by the ALA Committee) Malawi, Gabon, Cameroon (DFID Landell Mills): Development of transafrican trade exchanges Gabon (ADB Deloitte Touch): Review of public sector agro-industrial portfolio (strengthening profitability) Cameroon (GIZ Landell Mills): Review of agro processing capabilities in West Cameroon region (Ref 18)
Jan 1982	Dec 1987	900 (4.09)	Togo, Gabon, Swaziland, Saudi Arabia	SOSUHO, CERES Flore STEG, French Ministry of Development Cooperation	Project Manager	<ul style="list-style-type: none"> Togo (French Ministry): Advisor to the public horticultural company (TOGOFRUIT) Swaziland (STEG): Development of strawberry estate for food processing Gabon (SOSUHO): Manager of horticultural estate Saudi Arabia (Ceres Flore): Management of large hydroponic vegetable farm (Ref 19)
	Total	8084 (36.75)				

Other (e.g. publications)

- Mémoire: Human Rights, Good Government and Democracy within the Framework of the European Union (CERIS-ULB-2001).
- The European Union and Vietnam: Towards a partnership Co-operation 1996-2000 – EU-Vietnam strategy (1997)
- The European Union and Humanitarian assistance in Southeast Asia: An account of the EU assistance to the reintegration of asylum seekers from Vietnam and Laos (1997)